





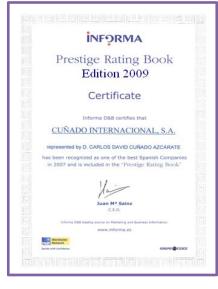
- 14 companies located globally.
- Founded 1963
- Manufacturing, supplying and providing value add services for the piping market
- 480 Employees
- 43 Offices and 28 Warehouses
- More than 500 suppliers
- Proprietary Integral Supply Service software®
- Annual Sales: \$710 million (500 million €)
- Purchase capacity: \$640 Million (450 million €)
- Annual Purchases: 300,000 Tons



OUR MAIN COMPANIES INTERNATIONAL BUSINESS



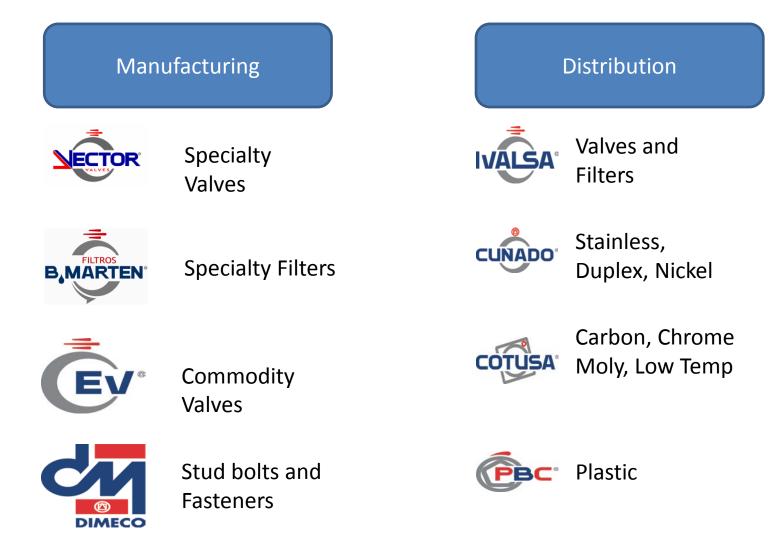












UR MAIN COMPANIES ADDED VALUE SERVICES

INTERNAL SERVICES PROCUREMENT, QUALITY & FINANCIAL SERVICES



• Procurement and Supplier Qualification : 3 Procurement Centers

SPAIN – HOUSTON – SHANGAI

Each center has its own technical experts to test, qualify, inspect and control all our suppliers in order to give our customers **the best quality with no claims**.

- **Quality Department:** more than 20 people ensure our internal quality process, including warehouse procedures, inspection and documentation.
- **Related services:** CEMIDE holds and manages our value added service companies:



CUNADO

INTEGRAL SUPPLY SERVICES

SLC manages the warehouse, HR, logistics and every detail of our ISS and also develops new applications for our ISS for internal and external control.



WAREHOUSE CONSULTING

Consultancy, design and construction services for warehouses.





This		®				
CUÑADO	CERTIFICATE OF APPROVAL					
	This is to certify that the	Environmental Manag	ement System of:			
has I to th		UPO CUÑADO le Henares, Mad Spain	rid			
1	has been approved I to the following Environ	by Lloyd's Register Qua Inmental Management !	lity Assurance lystem Standard:			
itockhold and non-	15	50 14001:2004				
ttings. St of n	The Environmental M	Management System is	applicable to:			
proval tificate No: S	Stockholding of plates, non-ferrous alloys). Sto Stockholding of cast and and fittin	ckholding of steel	pipes and fittings. types of materials			
	Approval	Original Approval:	21 April 2009			
	Certificate No: 5GI 6005837	Current Certificate:	21 April 2009			
3		Certificate Expiry:	20 April 2012			
ux as		Alendet				
n and the	*	I by LRQA, Ltd. Operacion	is España			

ISO 9001 Certified

- Certified in 1993: Lloyds Register
- First Spanish company to get certification
- Work only with ISO9001 certified manufacturers
- Incoming inventory spot checked for MTR and order compliance

ISO 14001 Certified:

- Certified in 2008
- Committed to environmental protection







Health and Safety: OHSAS 18001:2007

- Occupational Health and Safety Advisory Services
- Intended to protect personnel
- In compliance with OHSAS 18001
- Certification is eminent

Nuclear Power Plants:

- Approved supplier by the Spanish Association of Nuclear Power Plants
- Authorized to classify and upgrade nuclear class materials.
- Approved by Westinghouse and GE for Nuclear Power Plants.











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GLOBAL PRESENCE





WORLDWIDE

CUSTOMER CONOCO PHILLIPS ARAMCO & TOTAL REPSOL **INTERQUISA/CEPSA** PEMEX SONATRACH HELLENIC PETROLEUM **ADCO BP OIL** PERU LNG SAUDI ARAMCO SONATRACH **ETECO** AMOC **INST. COSTARICENSES** COLLAHUASI LINDE TECHNIP **STATOIL** PETROPERU

PROJECT

Bohai Bay Project Jubail Refinery C10 Ref. Revamp Petrochemical Plant Lazaro Cardenas Ref. Gas Plant & PipeLine **Elefsina Refinery Pipe Line Castellon Refinery** LNG Plant **Rabigh Petrochemical** Skikda LNG Plant Potable Water Mineral Oil Geotermica Minery Acrylic Acid Olefin **Offshore** Gas **Talara Refinery**

AMOUNT \$70,000,000 \$63,900,000 \$ 61,912,000 \$ 58,220,000 \$ 51,546,000 \$45,000,000 \$36,920,000 \$ 28,400,000 \$ 25,702,000 \$ 25,560,000 \$ 22,720,000 \$17,345,300 \$ 14,200,000 \$12,780,000 \$ 8,150,800 \$3,834,000 \$ 2,840,000 \$ 2,605,700 \$ 1,420,000

\$ 1,136,000

COUNTRY China SA Spain Canada Mexico Algeria Greece UAE Spain Peru SA Algeria Ecuador Egypt Costa Rica Chile KAS Iran Norway Peru

ENGINNERING

FLUOR DANIEL TEC. REUNIDAS VARIOUS COMPANIES SNC LAVALIN **TEC. REUNIDAS** SNC LAVALIN HELLENIC PETROL. INITEC FOSTER WHEELER CB&I **TEC. REUNIDAS** KBR TECHINT **TEC. REUNIDAS ICE/ANSALDO** BECHTEL LINDE **TECHNIP** LINDE PETROPERU

PIPELINE PROJECTS

EFERENCES

CUSTOMER	COUNTRY	DESCRIPTION	METERS	TON.	TOTAL AMOUNT	MANUFACTURER
TGP Gas Perú	Perú	24" DSAW API5L X70, PSL2	48,900	8 <i>,</i> 995	\$25,000,000	Ilva, Italy
Sonelgaz	Algeria	16" SSAW, API5L	5,6000	6,000	\$8,500,000	Lioayang Large Scale,
		X52,PSL2,3PE				China,
Suncor - Sideco	Canada	8" 12" y 16" SSAW API 5L	171,000	13,950	\$13,200,000	Lioayang Large Scale,
		X56,(SP Length 8M)				China
Collahuasi	Chile	10" ERW, API5L X65, PSL2	85,000	4,000	\$4,050,000	Tipo, Kingland
Minera Pacífico	Chile	8" ERW, API5L X65, PSL2	124,000	6,000	\$6,900,000	Tipo, China
Minera	Chile	10" ERW, API5L X65, PSL2,	62,000	2,890	\$3,150,000	Lioayang Large Scale,
Centenario		3LPE				China
Sinovensa	Venezuela	20" - 24" ERW, API 5L X65			\$14,080,000	Corinth Pope, Huta
		12" SMLS				Batory, Polond)
ConocoPhillips	China	4" - 6", SMLS, API 5L X65,	20,500	900	\$1,750,000	VM, France
		PSL2, (SUBSEA PIPE)				
Sinovensa	Venezuela	20" - 24" ERW, API 5L X65	30,000	7,680	\$14,200,000	Corinth Pope, Huta
		12" SMLS				Batory, Polond)
Groupment	Algeria	2", SMLS, API 5L X60, PSL2,	102,000	1,300	\$4,140,000	Tubos Reunidos, Spain
Berkine		3L POLYPROP				
Repsol Explorac	. Algeria	4" SMLS, API5L X52 PSL2	58,000	1,000	\$1,642,200	Tubos Reunidos, Spain
NORTH OIL CO.	Iraq	24" EFW, API5L X60 PSL2	80,000	17,000	\$19,182,000	Corinth Pipe Greece
Orifuels Sinover	Venezuela	20" - 24" ERW, API 5L			\$8,140,016	Corinth Pipe Greece



"In today's market, the construction of new capital facilities, fast track schedules added with the enormous pressure from end users and management to improve on the budgeted numbers; the process of designing, delivery and erecting (DDE) of piping tends to fall, more often than not, in the project's critical path."

"Squarely positioned in the center of the DDE are the <u>sub-process</u> necessary to complete the fabrication of erectable section of piping, <u>or pipe spools</u>"



"Piping budgets in a major project (process) tend to fall between 5%-15% of the overall budget...BUT, the importance (weight given) on the piping, for the completion of the project, tends to be between 50% - 75%."

The Cuñado Group has close to 50 years of experience in supplying piping for major projects and we understand the challenges placed on piping supply. Our Integral Supply System was developed to assist in the "<u>sub-proccess</u>", and our **Goal** is to ensure that the piping, and the pipe spooling, stays off the **Projects Critical Path altogether**.





- First project in 1972
- Shortages and late deliveries wrecked budget
- Integral Supply System idea was conceived
- Work with customer to ensure material arrives based on actual manufacturing schedule
- Place material near where it is needed
- Track and trace material delivery and receipts







INTEGRAL SUPPLY SOFTWARE WEB APPLICATION

🛛 🍣 🛛 Gestión de Activación || Transacciones || Información de Activación || Pedido de venta 👘

🖉 🗟 🛱 🛍 🔍 | 😓 🜩 😓 🐋 🛛 - 20 / 56 |

Pedido de venta

Pedido de compra 🛛 Albarán de entrada (por línea de PV) 🗍 Albarán de salida 👘

Entidad	Organización	Tercero	Acti	Li 🔻 Nº pedido d	c Fecha de peo	d Posic	Códi	Descripción	Ref. cliente	Ref. auxiliar	Código ingeniería	Descripción ingeniería	Diám
Grupo Cuñado	Cartagena - Ingeniería A	Repsol	Y I	0 0000000001	05-02-2008	10	733	5/8X31/2" ESPARRAGO C/2T A-193 B-7 A-194 GR	15415/01-001		STURBA00625x3.5	STUD BOLTS ASTM A193 GR B7 W/2 HEX NUTS A	: .625X:
Grupo Cuñado	Cartagena - Ingeniería A	Repsol	Y I	0 0000000001	05-02-2008	20	1078	1" XS CL.300 BRIDA SW FORJ RF A-105	15415/01-002		F53RF101080RF 1×0	L-375 SW FLANGE ASTM A105 1/16"" RF ASME BI	l 1X0
Grupo Cuñado	Cartagena - Ingeniería A	Repsol	Y I	0 0000000001	05-02-2008	30	9897	2" STD CODO 90º L.R. SIN SOLD. BW A-234 WPB	15415/01-003	AUX-71628	90ERW101040BE 2×0	L-7961 90 ELBOW LR ASTM A234 WPB ASME B16	. 2X0
Grupo Cuñado	Cartagena - Ingeniería A	Repsol	Y I	0 000000002	05-02-2008	10	733	5/8X31/2" ESPARRAGO C/2T A-193 B-7 A-194 GR	15415/01-001		STURBA00625x3.5	STUD BOLTS ASTM A193 GR B7 W/2 HEX NUTS A	: .625X:
Grupo Cuñado	Cartagena - Ingeniería A	Repsol	Y I	0 000000002	05-02-2008	20	1078	1" XS CL.300 BRIDA SW FORJ RF A-105	15415/01-002		F53RF101080RF 1×0	L-375 SW FLANGE ASTM A105 1/16"" RF ASME B1	1X0
	Cartagena - Ingeniería A			0 000000002	05-02-2008	30	9897	2" STD CODO 90º L.R. SIN SOLD. BW A-234 WPB	15415/01-003		90ERW101040BE 2x0	L-7961 90 ELBOW LP ASTM A234 WPB ASME B16 ts included:	. 2X0
	Cartagena - Ingeniería A			0 0000829728	05-02-2008	10	1	21/2" STD CODO 90º S.R. SIN SOLD. BW A-234 V			Documen	ts included.	
	Cartagena - Ingeniería A			01 0000829728	05-02-2008	20	1	21/2" STD CODO 90º S.R. SIN SOLD. BW A-234 V			Product	tion Plans	
Grupo Cuñado	Cartagena - Ingeniería A	Repsol	Y I	0 0000829728	05-02-2008	30	1	21/2" STD CODO 90º S.R. SIN SOLD. BW A-234 V					
						40	1	21/2" STD CODO 90º S.R. SIN SOLD. BW A-234 V			Quality	Plans	
Project	Reports:					50	1	21/2" STD CODO 90º S.R. SIN SOLD. BW A-234 V					
						60	39	10" STD CODO 90º L.R. SIN SOLD. BW A-234 WP			• M.T.R. (or	
Quair	ty Cert Qu	ery				70	42	16" STD CODO 90º L.R. SIN SOLD. BW A-234 WP					
• Mate	rial and Te	st C	ert	ificate	c	80	46	11/2X11/4" X5 RED. CONC. SIN SOLD. BW A-234			 Certific 	ate of Compliance	
						90 100	1 46	21/2" STD CODO 90° S.R. SIN SOLD. BW A-234 V 11/2X11/4" XS RED. CONC. SIN SOLD. BW A-234	· · ·		Drowin	~ ~	
 Expect 	liting Shee	et Re	epo	ort		110	40	21/2" STD CODO 90º S.R. SIN SOLD. BW A-234			Drawin	gs	
•	•		÷.,			120	1	21/2" STD CODO 90° S.R. SIN SOLD. BW A-234 V 21/2" STD CODO 90° S.R. SIN SOLD. BW A-234 V	· · ·		 Milesto 	nes	
• Sub-C	Orders Dat	a				130	1	21/2" STD CODO 90° S.R. SIN SOLD. BW A-231 V			- Willeste	JIIES	
• Ware	house Ent	rv/ I	Dis	natch [Data	140	1	21/2" STD CODO 90° S.R. SIN SOLD. BW A-234 V			Invoice	s	
				•		110	•		10110102 001		mitorice	.	
 Isome 	etrics seled	ctior	ı/c	alculat	ion						Packing	z list	
			-								-		
• Isome	etrics vs Pu	irch	ase	e Ordei	r						Certific	ate of origin	

Once orders have been completed, Cuñado Group will compile a Dossier for each order with all technical documents, as requested by project.

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Información de Activaciór



Traditional System

Integral Supply

Integral Managing	• 0% • 0	%-10%	Integral Managing
Warehouse	• 3% • 0	%	Warehouse
Materials Handling	• 2% • 0	%	Materials Handling
Warehouse staff	• 2% • 0	%	Warehouse staff
Emergencies	• 8% • 0	%	Emergencies
Surplus	• 10% • 5	%	Surplus
TOTAL	• 25% • 5	% -15%	TOTAL

The INTEGRAL SUPPLY SYSTEM can provide appx. 10% - 20% of direct savings (on average), ...+ indirect savings



"Piping budgets in a major project (process) tend to fall between 5%-15% of the overall budget...BUT, the importance (weight given) on the piping, for the completion of the project, tends to be between 50% -75%."

Every Project Budgets for CONTINGENCIES, and issues with Piping Bulks have tendency of taking the Project into using contingencies.

Following is a Sample of a Process Plant Budget:



MAIN COMP	Т	IS		
PRINCIPAL EQUIPMENTS			30%	30%
SPARE PARTS			2%	2%
PIPING			6%	6%
INSTRUMENTATION & CONTROL			5%	5%
ELECTRICAL			4%	4%
	EQUIPMENT	4%		16%
	PIPING	11%	20%	
PREFABRICATION & CONSTRUCTION	INSTRUMENTATION	3%		
	ELECTRICAL	2%		
ISOLATION / PAINTING			2%	2%
CIVIL WORKS / ESTRUCTURES			9%	9%
PRE-COMMISIONING			2%	2%
VENDORS ASSISTANCE			1%	1%
TECHNICAL SUPERVISION			5%	5%
ENGINEERING			10%	10%
CONTINGENGIES			4%	0%

TOTAL

100%

96%



ADVANTAGES

- * Complete internal HR structure to manage each project
- Cunado staff resident at client offices
- * Complete control and care of all the materials: all material is kept in proper condition
- * Contractor claims almost zero
- * Emergency avoidance
- No contingencies
- * Cuñado will keep a "security stock" for standard materials
- * Zero surplus. (buy-back clauses agreed, in order to have no surplus at the end of the project).
- * Important financial savings (costs match with the use of the material)
- Estimated savings 12% minimum

At the end, the *correct* purchase does *not* mean to buy the *cheapest material* but to find the <u>lowest total cost</u> in the project.



EXAMPLE OF EXCELENCE CONOCO PHILLIPS / BOHAI BAY

TOTAL AMOUNT

\$70 MILLION

SUPPLY

Over 230 separate MTO Over 12,000 line Items Over 1,000,000 units Over 110 manufacturers

SCOPE

Duplex - 6MO - SS - LT - CS 250 Risers and Subsea Flanges

- All bulk items
- All additional material

6 PRODUCTION PLATFORMS 1 MOORING TOWER AND THE LARGEST FPSO

3 + 2 + 2 YEARS FRAME AGREEMENT FOR INTEGRAL SUPPLY

Web reporting, expediting, warehousing, logistics, all documentation, deviations, emergency stocks, buy back



FINANCIAL SUPPORT

We created a company in Hong Kong to invoice ConocoPhillips and pay manufacturers in local currency to avoid taxes.

TECHNICAL SUPPORT

We gave a technical complex solution to subsea flanges and risers.

TRAINING COURSE

We gave a training subsea course to the installation team

Conoco Phillips and Fluor Engineering team members of Bohai Project comunicated that the Cunado Group gave an "Excellent Performance" and was considered a Top Supplier for this Project.

